# GBS Day47

Fill in the blanks.

Answer Key: 1. compromise 2. budget 3. stomach 4. reciprocal

## Listening

In preparation for the negotiation, we should write a <u>proposed</u> agenda which should include <u>participants</u> (from each company), date and <u>venue</u>, schedule and discussion topics, date of next meeting, and <u>AOB</u>. This is to be discussed by both parties in order for the final <u>version</u> of the agenda to be ready for the initial meeting. Then, at the beginning of the negotiation, go <u>through</u> the agenda and ask for agreement. A clear and complete agenda that both parties agree to is very helpful in keeping a negotiation effective, because it sets a positive <u>atmosphere</u>. It is the first agreement both parties have reached. And also it <u>prioritizes</u> the points to be discussed and provides a clear timetable.

➤ Before the meeting, Company A and Company B exchanged emails about the agenda. Put the email phrases (a – f) in the right order and match them with A1, A2, B1/2/3, and A3 on the timeline. The first one has been done for you.

Answer key: A1 e, A2 c, B1/2/3 bfd, A3 a

## **➤** Knowing Your BATNA Pays Off

#### Answer key:

Your BATNA (Best Alternative to a Negotiated Agreement) <u>allows</u> you to determine the point at which you can say no to an <u>unfavorable</u> proposal. It is the <u>alternative</u> you have identified as your fallback position; it is an option you can take if unable to reach an agreement in the negotiation. If your BATNA is strong, you can negotiate for more <u>favorable</u> terms. For example, if you've been offered a new job but you also have other offers, then you're in a better position to negotiate the salary involved. In <u>contrast</u>, a weak or unknown BATNA means you don't have much <u>bargaining</u> power. If you haven't researched the salaries in your field for someone with your knowledge and experience, or those salaries are simply <u>lower</u> than what you are being offered, then you may have no choice but to accept the salary that is on the table.

## Listening

When starting a negotiation, begin with a greeting and welcoming. Then, introduce team members. It is important that everyone at the meeting knows their roles. Then develop small talk (trip, weather, etc.) – something to 'break the ice' and to make the meeting a friendly one. After that, suggest it's time to start the negotiation. Then comes an opening statement. Then whichever party that called the meeting begins the negotiation by giving an opening proposal. A proposal is a formal offer or suggestion made by one business to another. In a negotiation, each party needs to respond to what the other says for the negotiation to proceed. And remember – it's important to listen to the opening statements and what the other party is signaling, otherwise the negotiation can quickly go in the wrong direction. Check your understanding of the other party's proposal and paraphrase it to clarify and acknowledge it.

### Writing

#### Answer key:

A: I hope you had a pleasant flight.

B: Yes, we did, thanks.

A: How is your hotel?

B: It's an <u>excellent</u> hotel.

A: Well, we'd better get down to business. Let me kick things off (start the discussion) by saying that we believe

we can offer you a very good deal and come up with a win-win result.

B: What's your <a href="proposal">proposal</a>?

A: We're <u>prepared</u> to offer a very attractive price for a minimum sale, in <u>exchange</u> for a two-year <u>contract</u>.

Match the rejections (1-4) with the possible way to handle (a-d).

Answer key: 1 c 2 a 3 b 4 d,

Match each definition (A - E) with today's vocabulary word (1 - 5)

**Answer Key:** 

A- 3; B- 4; C-1; D-5; E-2;

Fill in the blanks.

Answer Key: 1. proceeding 2. prioritize 3. atmosphere 4. alternative 5. versions